



AJ Summit

Collaborate to create

4 April 2019, London
U+I Head Office, London Victoria

Programme

Morning sessions

The first half of the day will be dedicated to a series of keynotes - a combination of stand-alone talks, interviews and debates - led by key clients, prominent architects and some of the most progressive thinkers and inspirational figures from the world of design. They will talk about why collaboration and innovative thinking are no longer a choice but a must if we want to maximise value through great design.

9.00 – 9.05 **Opening remarks**
Emily Booth, Editor, Architects' Journal

9:05 – 9:20 **Why we need a shared vision to affect real change**
Why we must think and act differently to create dynamic places that respond to the needs of the 21st century? How can the industry challenge the status quo to ensure we have the collaboration and innovation needed for a world that is changing at an unprecedented pace?
Patricia Brown, Hon FRIBA, Director, Central

9:20 – 9:35 **Diversity in construction: making change happen**
Roma Agrawal, Associate Director, Buildings + Places, London, AECOM

9:35 – 9.50 **Doing well by doing good**
Doing well and doing good needn't be mutually exclusive. One of the UK's most progressive, developers address the challenges facing the industry today. How are they tackling the key demands of our time - urbanisation, sustainability, social inclusivity and a sense of belonging - in the current political and economic climate?
Richard Upton, Deputy Chief Executive, U+I

9:50 – 10:05 Enabling collaboration

How can we ensure that collaboration works for most team rather than just the luck few? Constructive Collaboration has been working with architects, engineers, constructors, clients, educators as well as the Royal Academy of Engineering on collaboration methodologies. The session will outline some of the challenges and illustrate how effective collaboration can deliver transformational outcomes.

Andrew Wright, Founder and Core Team Member, Constructive Collaboration

10:05 – 10:20 Construction's future is all about collaboration

Collaboration on construction is not a choice but a necessity. Post-Grenfell the industry was censured for a culture of ignorance and indifference to safety. Radical change is coming in a bid to rebuild trust. How will it affect architects and project partners? What should the profession be doing to prepare?

Barry Hembling, Partner, Fladgate LLP

10:20 – 10:35 Q&A with the presenters

10:35 – 11:00 Coffee break

What do clients want?

Through a series of interlinked discussions, leading clients will give their unique perspectives on their relationship with architects. From how they appoint an architect to what they are looking for during the design process through to planning, construction and beyond, these talks will explore how the two sides can best work together to unlock long-term value via exceptional design. The session will be moderated by a senior AJ journalist.

Four twenty-minute sessions will explore the following topics:

11:00 – 11:20 **How we choose an architect**

How do you go about selecting and appointing an architect? What attributes do you want your architect to have apart from great design skills and what don't you want? How can they grab your attention? How important are their people skills, business skills, communication skills?

Tom Goodall, Director, Argent LLP

Mark Latham, Regeneration Director, Urban Splash

11:20 - 11:40 **Design concept and development**

How have you found working with architects at this crucial stage? How open are you to them putting forward very bold concepts and/or questioning the brief? How well do they tend to understand your needs and the financial pressures involved? How can better collaboration aid the design process?

Roger Madelin, Head of Canada Water Development, British Land

Steve Sanham, Managing Director, HUB Group

11:40- 12:00 Planning and delivery

What are the best routes to success in achieving planning and delivering a great scheme? How important is it for architects to understand and respond to local communities and how well do they do this? How well do they work with planners in your experience? What's the right balance between them defending their design vision and making essential compromises during the procurement process?

Emma Cariaga, Head of Operations, Canada Water – British Land
Paul Templeton, Director, Baobab Developments

12:00 – 12:20 Post-construction and POE

Architects and clients often agree this stage is important in terms of closing the performance gap yet then neglect it. How can this be overcome? Is it potentially an area where architects could provide additional value and be paid for that? What skills would architects need to develop in order to fulfil this role?

Roger Zogolovitch, Chairman and Creative Director, Solidspace
Peter Elliott, Senior Property Development Manager, Transport for London

12.20 - 12.30 Coffee Break

12.30 - 12.45 No time to waste: why the industry must pull together for a more sustainable future

How can engineers, architects and clients collaborate on designs and materials to produce long life, loose fit and low energy buildings while reducing embodied carbon? We hear about the most innovative strategies and ways of working across disciplines to address one of the most critical issues of our time.

12:45 - 13:00 How is tech disruption reshaping the design industry?

New technologies will radically change the way we design and build. But construction is a conservative industry. How do we overcome the barriers to adoption of new technologies and encourage a better way of working across disciplines? From real-time collaboration BIM and virtual reality to big data and the internet of things, we will assess the potential of new tech to break down silos and move towards better-quality, more collaborative work.

13:00 - 13:30 Disruptive tech

Through a series of quick-fire five-minute presentations, we will demonstrate how new technologies are transforming the way we design, simulate different working environments and scenarios and open up new ways of communicating with clients and teams.

Moderated by Andy Watts, Global Head of Computational Design, Grimshaw

13:30 - 14:30

Lunch

Afternoon case studies

14:30 – 17:00

Case studies: how did they do it?

The afternoon will be dedicated to showcasing some of the UK's most innovative schemes and the collaboration and innovative thinking that led to their success. The key partners - clients, architects, contactors, occupiers - will share their experiences of working together, the challenges overcome and results achieved. There will be two sets of five showcases of twenty minutes running concurrently on two stages.

Case studies:

The North West Cambridge Development

Heather Topel, Project Director, North West Cambridge Development

Jonathan Rose, Principal, Design and Planning, AECOM

Peckham Levels

Carl Turner, Co-founder, Peckham Levels

Nick Kirby, Head of Regeneration South, Southwark Council

Sarah Preece, Executive Director, Mountview Academy of Theatre Arts

The TV Centre

Paul Monaghan, Director, AHMM

Speaker to be confirmed, Stanhope

Croydon Housing Development

Colm Lacey, Chief Executive, Brick By Brick

Chloe Phelps, Head of Design, Brick By Brick

Luke Tozer, Owner, Pitman Tozer Architects

Sally Lewis, Director, Stitch Architects

City of Glasgow Riverside Campus

Lyle Chrystie, Director, Reiach and Hall Architects

Martyn Bentley, Education Framework Manager, Sir Robert Alpine

Janis Carson, Former Vice Principal, City of College Glasgow

The Department Store

Tim Gledstone, Partner, Squire and Partners

Art collaborators: Mark Eley and Wakako Kishimoto of Eley Kishimoto

Preston Baracks

U+I and project partners (names tbc)

Moorfields 21

Paul Langham, Head of Project Management and Engineering, LandSec

Giles Martin, Director, Wilkinson Eyre
David Seel, Managing Director West, Robert Bird Group

King Crescent Estate Regeneration

John Lumley, Director – Regeneration, London Borough of Hackney
Ken Rorrison, Head of Design, London Borough of Hackney
Paul Karakusevic, Partner, Karakusevic Carson Architects

Victoria Gate

Robin Dobson, Director – Retail Development, Hammerson Plc
Friedrich Ludewig, Founding Director, ACME

London Bridge Redevelopment

Mark Middleton, Partner, Grimshaw
Network Rail (name tbc)
Engineer or contractor (name tbc)

17.00 – 18.00 Dreamscape, drinks and networking

The closing session will feature a collaboration with an artist, exploring the world through the lens of the visionary, imaginary and unexpected. Expect to be awed and inspired!